

Unaudited Group results

for the six months ended 31 August 2013



Positioned for
growth

Salient features

Revenue **increased** by **41%** to **R5,7 billion**

Normalised EBITDA for the period **increased** by **26%** to **R247 million**

Normalised EBITDA margin exclusive of Paxus **increased** from **4,9%** to **5,0%**

Normalised earnings per share **increased** by **6%** to **176,5 cents per share**

Cash conversion ratio up from **68%** to **93%**

Debtors' days at **42 days**

Net asset value per share **increased** by **11%** to **2 130 cents per share**

Gearing down from **28%** to **25%**

Interim dividend of **60 cents per share** declared

Strong performance from Blue-collar and white-collar staffing business

Paxus acquisition **bedded down**

Clarity with regards to **labour legislation**

Significant staffing assignment secured with a large blue chip company

New BBBEE shareholding deal **finalised** and **implemented**

BBBEE level 2 contributor status maintained

Unaudited statement of consolidated normalised earnings

for the six months ended 31 August 2013

| R'000 | Six months to 31 August 2013 | Six months to 31 August 2012 | Year to 28 February 2013 | % change |
|--|------------------------------------|------------------------------------|--------------------------------|-------------|
| Revenue | 5 671 074 | 4 022 523 | 8 616 842 | 41 |
| Cost of Sales | (4 782 663) | (3 285 023) | (7 056 563) | 46 |
| Gross Profit | 888 411 | 737 500 | 1 560 279 | 21 |
| Other income | 40 555 | 26 858 | 65 472 | 51 |
| Administrative, marketing, selling and operating expenses | (852 143) | (624 516) | (1 339 777) | 36 |
| Operating profit | 76 823 | 139 842 | 285 974 | (45) |
| Adjusted for: | | | | |
| Depreciation | 13 494 | 11 733 | 23 436 | 15 |
| Amortisation of intangible assets | 34 563 | 28 583 | 60 515 | 21 |
| Share-based payments | 122 074 | 16 058 | 36 550 | - |
| Lease smoothing | 149 | (7) | 838 | - |
| Transaction costs | - | - | 15 228 | - |
| Normalised EBITDA (excl. share based payments, lease smoothing and transaction costs) | 247 103 | 196 209 | 422 541 | 26 |
| Adjusted for: | | | | |
| Depreciation | (13 494) | (11 733) | (23 436) | 15 |
| Amortisation of intangibles other than those acquired in a business combination | (8 911) | (8 340) | (18 337) | 7 |
| Normalised operating profit | 224 698 | 176 136 | 380 768 | 28 |
| Net interest paid | (36 308) | (28 285) | (56 601) | 28 |
| Normalised Profit before taxation | 188 390 | 147 851 | 324 167 | 27 |
| Normalised taxation | (42 707) | (24 081) | (65 113) | 77 |
| Normalised Profit for the period/year | 145 683 | 123 770 | 259 054 | 18 |
| Share of profits from associates | 13 339 | 7 161 | 14 762 | 86 |
| Non-controlling interest | 2 131 | (2 494) | (4 350) | - |
| Total Normalised profit for the period/year | 161 153 | 128 437 | 269 466 | 25 |
| Normalised effective tax rate | 23% | 16% | 20% | |
| Normalised earnings per share – cents | 176,5 | 166,8 | 341,1 | 6 |
| Diluted normalised earnings per share – cents | 168,5 | 165,5 | 318,7 | 2 |
| Weighted average number of shares – 000's | 91 279 | 76 978 | 78 989 | 19 |
| Diluted weighted average number of shares – 000's | 95 659 | 77 587 | 84 558 | 23 |

Comments

OVERVIEW

Much of the momentum achieved by the business in the past financial year has been carried through to the current reporting period despite less than buoyant underlying trading conditions.

Group revenues increased by 41% to R5,7 billion whilst normalised earnings before interest, tax and depreciation (Normalised EBITDA) of R247,1 million were 26% ahead of the prior period's comparable figure. Normalised earnings per share of 176,5 cents were 6% ahead of the prior year's figure.

The result reflects a slight half-year dilution effect arising from the inclusion of Australian IT contracting business, Paxus, due to its earnings being seasonally biased to the second half of the year.

Also affecting the half year results is a once-off share based payment charge relating to the implementation of the new, 10-year Broad Based Black Economic Empowerment (BBBEE) transaction which was approved by shareholders at a general meeting held on 20 May 2013. This charge does not affect the Group's cash flows nor does it affect its normalised earnings but has the effect of reducing reported headline earnings per share (HEPS).

The blue collar operations of the Group continued to perform well as did the IT contracting business of Paracon, its associate investment, Nihilent, the white collar business of Quest as well as the permanent recruitment business. The business process outsourcing (BPO) business of FMS continues to experience difficult trading conditions whilst the training operations are still being adversely affected by an inability to register learnerships due to problems experienced with the administration of the relevant Seta. The training business has, however, gained renewed momentum in other parts of Africa which holds much promise.

A global trend which is starting to gain a strong foothold in the South African labour market is that of large employers appointing a master service provider (MSP) to administer and control contract workforces which, historically, tended to go largely unmanaged in many organisations.

In this regard, Adcorp was recently appointed to partner a large South African bank in the establishment of an MSP portal to manage the bank's sizeable contract workforce.

This appointment represents a vote of confidence in Adcorp's ability to offer world class staffing solutions and will serve as an important reference site as other large employers embrace the MSP concept.

The long awaited amendments to the Labour Relations Act as it applies to temporary employment service providers (labour brokers) has finally been passed by the National Assembly in Parliament. It has now been sent to the National Council of Provinces for their consent following which, it will be sent to the Presidency for final sign off.

It is anticipated that the effect of the legislative amendments will be neutral to potentially positive for larger, sophisticated and compliant providers such as Adcorp.

The South African labour market continues to be characterised by unrest, strikes, above inflationary wage demands and trade union infighting. Whilst these trends are negative for overall employment prospects in a country already burdened by alarmingly high levels of unemployment, it does potentially favour contracting and outsourcing as alternatives to direct employment.

Recently acquired Australian IT contracting business, Paxus, has settled well in to the Group although trading conditions in the Australian IT jobs' market remain somewhat challenging. As a result, the business is performing slightly below original expectations. The business is extremely well positioned in that market and certain of the originally anticipated acquisition synergies have already been achieved whereby Indian associate company, Nihilent, has already won business in Australia through Paxus whilst there are also good prospects in Australia for Paracon subsidiary, allaboutXpert.

The Group's Africa business continues to show good growth and to perform well. The business is focused primarily in the areas of oil, gas, mining

and infrastructure and is now a major contributor to Group profits.

The creation of a shared service centre which is predominantly outsourced to Genpact in India has now been in operation for a year. In addition, the Group is currently in the process of upgrading its ERP system, Microsoft Dynamics AX, which is likely to go live in a month or so. The anticipated savings and operational efficiencies from these initiatives are only likely to be achieved once the upgraded ERP system goes live.

FINANCIAL OVERVIEW

As a consequence of the 2013 BBBEE deal being finalised and implemented with effect 27 August 2013 the International Financial Reporting Standards (IFRS) required that R87 million be expensed as a once-off non cash flow share based payment charge to profits. This caused headline earnings per share of 22,4 cents to be some 82% lower than the 127,1 cents per share for the comparative prior period.

Given the above accounting treatment and other IFRS non cash flow charges to profit and loss, the Group has consistently disclosed that its primary measure of performance is normalised earnings. In this regard, shareholders are referred to the statement of consolidated normalised earnings contained in this announcement.

Normalised EBITDA of R247,1 million for the six months ended 31 August 2013 is 26% higher than the R196,2 million for the comparative prior period partly do to the inclusion of the Australian business Paxus, which was, for the first time, included for the full period under review. Organic normalised EBITDA year-on-year growth was 10%.

The Group's Normalised EBITDA margin was 4,4% (2012: 4,9%). Improvements in margins attributable to the traditional staffing businesses and Paracon were adversely affected by the inclusion of Paxus which operates in a substantially lower margin environment and continued margin pressure in the BPO training and financial services segment. The Group's normalised EBITDA margin exclusive of Paxus was 5% for the period under review.

The Group's overall normalised effective tax rate has increased to 23% (2012: 16%). This is in line with management's expectations and was mainly due to lower tax deductions claimed in respect of registered learnerships in compliance with the Income Tax Act, the inclusion of Paxus related tax which has been provided for at a higher rate than the South Africa corporate tax rate of 28% and other adjustments made in the computation of taxable income. Cash management remains a high priority for management. As such the cash conversion ratio was 93% (2012: 68%). Days settlement outstanding (DSO) totalled 42 days (FY2012: 37 days). This result was achieved in the context of the continued challenging collections environment.

Cash generated from operations before working capital increased by 7% mainly due to the higher level of normalised profitability year on year. Management of working capital resulted in R9 million being consumed when compared to the R84 million being consumed in the prior year. This contributed to R209 million of net cash being generated by operations being 74% higher when compared to the R120 million generated for the prior year.

The Group's overall net gearing percentage reduced to 25% (2012: 28%). During the current year, the Group incurred a 28% increase in net interest paid given the inclusion of the Paxus related acquisition debt. On a comparative basis, exclusive of Paxus, net interest paid increased by 4% due to the higher levels of business activity. The total weighted average cost of the Group's South African related debt was significantly reduced due to the implementation, in March 2013, of the Company's registered domestic medium-term note (DMTN) programme.

BASIS OF PREPARATION

The Group's unaudited summary consolidated interim financial statements (financial results) are prepared in accordance with the requirements of the JSE Limited Listings Requirements for provisional reports, the requirements of the Companies Act applicable to summary financial statements, the framework, measurement and recognition requirements of IFRS, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the Financial

Reporting Pronouncements as issued by the Financial Reporting Standards Council and the requirements of IAS 34 Interim Financial Reporting. The accounting policies applied in the preparation of the financial results are in terms of IFRS and are consistent with the accounting policies applied in the preparation of the group's previous consolidated interim financial statements.

The financial results have been prepared by the Group Financial Manager, A Viljoen (B.Comm Honours) and supervised by the Group Chief Financial Officer, AM Sher (CA(SA), CFA).

CONTINGENT LIABILITIES AND COMMITMENTS

The bank has guaranteed R4,9 million (FY2012: R11,9 million) on behalf of the Group to creditors. As at the balance sheet date the Group has outstanding operating lease commitments totalling R66,9 million (FY2012: R75,6 million) in non-cancellable property leases. The Group has IT capital commitments contracted for of R18,5 million (FY2012: R10,1 million) relating to the Microsoft Dynamix AX 2012 upgrade.

CHANGES TO THE BOARD

Mr M Spicer was appointed as a non-executive independent director on Wednesday, 21 August 2013.

DECLARATION OF INTERIM DIVIDEND

Notice is hereby given that a final gross dividend of 60 cents per share (FY2012: 60 cents per share) for the interim period ended 31 August 2013 was declared on Thursday, 17 October 2013 payable to shareholders recorded in the share register of the Company at the close of business on the record date appearing below. The salient dates pertaining to the final dividend are as follows:

| | |
|------------------------|--------------------------|
| Last date to trade | |
| "cum" dividend | Friday, 29 November 2013 |
| Date trading commences | |
| "ex" dividend | Monday, 2 December 2013 |
| Record date | Friday, 6 December 2013 |
| Date of payment | Monday, 9 December 2013 |

Ordinary share certificates may not be dematerialised or rematerialised between Monday, 2 December 2013 and Friday, 6 December 2013, both days inclusive.

In determining the dividends tax (DT) of 15% to withhold in terms of the Income Tax Act for those shareholders who are not exempt from the DT, no secondary tax on companies (STC) credits have been utilized. Shareholders who are not exempt from the DT will therefore receive a net dividend of 51 cents per share. The Company has 91 991 776 ordinary shares in issue and its income tax reference number is 9233/68071/0.

All times provided in this announcement are South African local times. The above dates are subject to change. Any changes will be released on SENS and published in the South African press.

Where applicable, dividends in respect of certificated shares will be transferred electronically to shareholders' bank accounts on the payment date. In the absence of specific mandates, dividend cheques will be posted to shareholders. Ordinary shareholders who hold dematerialised shares will have their accounts at their CSDP or broker credited/updated on Monday, 9 December 2013.

SUBSEQUENT EVENT

Subsequent to the closure of the interim financial period ended 31 August 2013 and the date of approval of these unaudited interim financial statements, namely 17 October 2013, the Group undertook the below mentioned transaction. As disclosed in the Group's 2013 Integrated Annual Report and under the Group's DMTN programme, the issuance of the Group's commercial paper instrument (ADCP02) expired on 10 September 2013 and was rolled over by the issuance of a new instrument (ADCP03) for an additional three months with expiry 10 December 2013 at JIBAR plus 24 (twenty four) basis points.

OUTLOOK

The staffing industry has seen various substantial changes and evolving macro trends over the recent

past. These include generally increasing tensions between employers and employees, the introduction of more restrictive and complex legislation as well as the move of large employers to more cost effectively manage the efficiency of their workforce by appointing large, sophisticated service providers with the skill, geographic reach and financial strength to provide an all-encompassing staffing solution.

Given these relatively fast evolving industry developments, Adcorp has positioned itself uniquely and competitively in order to capitalise on these emerging trends.

In this regard, the Group is regarded for its innovative solutions, financial stability, access to technology, BBBEE credentials, governance and compliance standards as well as its international alliances and extended geographic reach.

Adcorp is well positioned to become a Southern Hemisphere and an emerging market, independent player of consequence.

Given the favourable macro environment and the Group's strong strategic response to these emerging, global industry trends, Adcorp is particularly well positioned for the future.

This general forecast has not been reviewed or reported on by the Group's auditors.

By order of the board

MJN Njeke
Chairman

RL Pike
Chief Executive Officer

AM Sher
Chief Financial Officer

17 October 2013

Abridged statement of comprehensive income

for the six months ended 31 August 2013

| | Unaudited Six months to 31 August 2013 R' 000 | Unaudited Six months to 31 August 2012 R' 000 | Audited 12 months 28 February 2013 R' 000 |
|---|---|---|---|
| Revenue | 5 671 074 | 4 022 523 | 8 616 842 |
| Cost of sales | (4 782 663) | (3 285 023) | (7 056 563) |
| Gross profit | 888 411 | 737 500 | 1 560 279 |
| Other income | 40 555 | 26 858 | 65 472 |
| Administrative expenses | (467 344) | (251 499) | (620 525) |
| Marketing and selling expenses | (286 819) | (285 469) | (532 298) |
| Other operating expenses | (97 980) | (87 548) | (186 954) |
| Operating profit | 76 823 | 139 842 | 285 974 |
| Interest received | 5 079 | 1 629 | 2 890 |
| Interest paid | (41 387) | (29 914) | (59 491) |
| Impairment of investments in associates and goodwill | - | - | (12 078) |
| Share of profits from associates | 13 339 | 7 161 | 14 762 |
| Profit on sale of shares | - | - | 195 |
| Profit on sale of property and equipment | (170) | 150 | 178 |
| Profit before taxation | 53 684 | 118 868 | 232 430 |
| Taxation | (35 483) | (18 414) | (53 069) |
| Profit for the period/year | 18 201 | 100 454 | 179 361 |
| Other comprehensive income | | | |
| Exchange differences on translating foreign operations | 10 723 | 2 736 | (2 668) |
| Exchange differences arising on the net investment of a foreign operation | (5 540) | - | - |
| Fair value adjustment of derivative financial instrument | 373 | (182) | 385 |
| Non-controlling interest | 2 131 | (2 494) | (4 350) |
| Other comprehensive income for the period/year, net of tax | 7 687 | 60 | (6 633) |
| Total comprehensive income for the period/year | 25 888 | 100 514 | 172 728 |
| Profit attributable to: | | | |
| Owners of the parent | 20 332 | 97 960 | 175 011 |
| Non-controlling interest | (2 131) | 2 494 | 4 350 |
| Total comprehensive income attributable to: | | | |
| Owners of the parent | 25 888 | 100 514 | 172 728 |
| Non-controlling interest | (2 131) | 2 494 | 4 350 |
| Earnings per share | | | |
| Basic (cents) | 22,3 | 127,3 | 221,6 |
| Diluted (cents) | 21,3 | 126,3 | 207,0 |
| Approved dividends to shareholders | | | |
| Interim dividend (cents) | 60 | 60 | 60 |
| Final dividend (cents) in respect of prior year | 80 | 80 | 80 |
| Calculation of headline earnings | | | |
| Profit for the period/year | 20 332 | 97 960 | 175 011 |
| Profit/(loss) on sale of property, plant and equipment | 122 | (108) | (128) |
| Impairment of investments in associates and goodwill | - | - | 12 078 |
| Headline earnings | 20 454 | 97 852 | 186 961 |
| Headline earnings per share | | | |
| Headline earnings per share - cents | 22,4 | 127,1 | 236,7 |
| Diluted headline earnings per share - cents | 21,4 | 126,1 | 221,1 |
| Weighted average number of shares - 000's | 91 279 | 76 978 | 78 989 |
| Diluted weighted average number of shares - 000's | 95 659 | 77 587 | 84 558 |

Abridged statement of financial position

as at 31 August 2013

| | Unaudited Six months to 31 August 2013 R'000 | Unaudited Six months to 31 August 2012 R'000 | Audited 12 months 28 February 2013 R'000 |
|--|--|--|--|
| Assets | | | |
| Non-current assets | 1 871 352 | 1 446 286 | 1 860 470 |
| Property and equipment | 71 794 | 58 116 | 65 376 |
| Goodwill | 1 152 762 | 915 862 | 1 152 762 |
| Intangible assets | 486 428 | 340 573 | 511 669 |
| Investment in associates | 66 575 | 54 044 | 53 236 |
| Deferred taxation | 93 793 | 77 691 | 77 427 |
| Current assets | 2 235 909 | 1 555 921 | 2 267 426 |
| Trade, other receivables and prepayments | 1 678 741 | 1 203 013 | 1 638 810 |
| Taxation prepaid | 13 209 | 10 031 | 7 848 |
| Cash resources | 543 959 | 342 877 | 620 768 |
| Total assets | 4 107 261 | 3 002 207 | 4 127 896 |
| Equity and liabilities | | | |
| Equity attributable to owners of the parent | 1 959 563 | 1 498 479 | 1 895 661 |
| Share capital | 2 299 | 1 953 | 2 295 |
| Share premium | 1 232 483 | 866 326 | 1 227 213 |
| Treasury shares | (12 891) | (12 891) | (12 891) |
| Retained earnings | 474 735 | 449 314 | 492 946 |
| Share based payment reserve | 258 128 | 188 612 | 183 914 |
| Cash flow hedging reserve | (197) | (1 137) | (570) |
| Foreign currency translation reserve | 6 468 | 1 149 | (4 255) |
| Non controlling interest | (2 383) | 4 232 | 6 088 |
| BEE shareholders' interest | 921 | 921 | 921 |
| Non-current liabilities | 882 375 | 231 871 | 169 575 |
| Other non-current liabilities – interest bearing | 2 408 | 2 268 | 2 575 |
| Long-term loan – interest bearing | 740 347 | 62 500 | 8 334 |
| Redeemable preference shares – interest bearing | 55 000 | 83 000 | 70 000 |
| Derivative financial instruments and other financial liabilities | 197 | 1 137 | 570 |
| Obligation under finance lease | 3 126 | 4 842 | 4 292 |
| Operating lease liability | 379 | 1 883 | 108 |
| Deferred tax | 80 918 | 76 241 | 83 696 |
| Current liabilities | 1 265 323 | 1 271 857 | 2 062 660 |
| Non-interest-bearing current liabilities | 1 036 370 | 656 792 | 1 056 854 |
| Trade and other payables | 735 653 | 464 313 | 765 031 |
| Provisions | 244 091 | 167 987 | 183 429 |
| Other payables | 36 836 | – | 85 320 |
| Taxation | 19 790 | 24 492 | 23 074 |
| Interest-bearing current liabilities | 228 953 | 615 065 | 1 005 806 |
| Current portion of other non-current liabilities | 13 011 | 8 358 | 9 477 |
| Short term loans | 101 229 | – | 522 311 |
| Current portion of long-term loans | 25 000 | 331 992 | 78 333 |
| Current portion of redeemable preference shares | 29 508 | 24 988 | 27 688 |
| Bank overdraft | 60 205 | 249 727 | 367 997 |
| Total equity and liabilities | 4 107 261 | 3 002 207 | 4 127 896 |
| Number of ordinary shares in issue – 000's | 91 992 | 78 139 | 91 812 |
| Net asset value per share – cents | 2 130 | 1 918 | 2 065 |

Abridged statement of cash flows

for the six months ended 31 August 2013

| | Unaudited Six months to 31 August 2013 R' 000 | Unaudited Six months to 31 August 2012 R' 000 | Audited 12 months 28 February 2013 R' 000 |
|--|---|---|---|
| Operating activities | | | |
| Profit before taxation | 53 683 | 118 868 | 232 430 |
| Adjusted for: | | | |
| Depreciation | 13 494 | 11 733 | 23 436 |
| Impairment of investments, goodwill, loans and intangibles | - | - | 12 078 |
| Amortisation of intangibles | 34 563 | 28 583 | 60 515 |
| Amortisation of intangibles- acquired in a business combination | 25 652 | 20 243 | 42 178 |
| Amortisation of intangibles- other than those acquired in a business combination | 8 911 | 8 340 | 18 337 |
| Non-cash portion of operating lease rentals | 149 | (7) | 838 |
| Other non cashflow items | 79 566 | 16 343 | 21 384 |
| Net interest paid | 36 308 | 28 285 | 56 601 |
| Cash generated by operations before working capital changes | 217 763 | 203 805 | 407 282 |
| Increase in working capital | (8 647) | (83 944) | (27 963) |
| Cash generated by operations | 209 116 | 119 861 | 379 319 |
| Net interest paid | (36 308) | (28 285) | (56 601) |
| Taxation paid | (63 273) | (20 391) | (55 698) |
| Free cash generated by operations | 109 535 | 71 185 | 267 020 |
| Net dividend paid | - | (62 413) | (108 702) |
| Cash inflows from operating activities | 109 535 | 8 772 | 158 318 |
| Investing and financing activities | | | |
| Cash outflows from investing activities | (82 082) | (25 896) | (664 813) |
| Cash inflows/(outflows) from financing activities | 203 530 | (25 963) | 623 029 |
| Net increase/(decrease) in cash and cash equivalents | 230 983 | (43 087) | 116 534 |
| Net cash and cash equivalents at the beginning of the period/year | 252 771 | 136 237 | 136 237 |
| Net cash and cash equivalents at the end of the period/year | 483 754 | 93 150 | 252 771 |
| Free cash generated by operations per share – cents | 120,0 | 92,5 | 338,0 |

Total interest bearing liabilities of the group

as at 31 August 2013

| | Unaudited Six months to 31 August 2013 R'000 | Unaudited Six months to 31 August 2012 R'000 | Audited 12 months 28 February 2013 R'000 |
|--|--|--|--|
| Net gearing | 25% | 28% | 25% |
| Net bank balances | (483 754) | (93 150) | (252 771) |
| Other long term loans | 2 408 | 2 268 | 2 575 |
| Long term loan | 740 347 | 62 500 | 8 334 |
| Redeemable preference share | 55 000 | 83 000 | 70 000 |
| Obligations under finance lease | 3 126 | 4 842 | 4 292 |
| Operating lease liability | 379 | 1 883 | 108 |
| Current portion of other non-current liabilities | 13 011 | 8 358 | 9 477 |
| Current portion of long term loans | 25 000 | 331 992 | 78 333 |
| Current portion of redeemable preference shares | 29 508 | 24 988 | 27 688 |
| Short term loans | 101 229 | | 522 311 |
| Total interest bearing liabilities | 486 254 | 426 681 | 470 348 |
| Total long term debt | 100% | 36% | 18% |
| Total short term debt | - | 64% | 82% |
| Total | 100% | 100% | 100% |

Fair values of financial instruments

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation technique(s) and inputs used).

| | Fair value as at 31 August 2013 R'000 | 31 August 2012 R'000 | 28 February 2013 R'000 | Fair value hierarchy | Valuation technique(s) and key inputs | Significant unobservable input(s) | Relationship of unobservable inputs to fair value |
|---|---|----------------------------|------------------------------|-------------------------|--|---|--|
| Financial assets/ financial liabilities | | | | | | | |
| Trade, other receivables and prepayments | 1 678 741 | 1 203 013 | 1 638 810 | Level 3 | Face value less specific related provision. | N/A | N/A |
| Redeemable preference shares (including current portion) | 84 508 | 107 988 | 97 688 | Level 2 | Discounted cash flow at a coupon rate of 82.5% of prime (2012: 75%) that reflects the issuer's current borrowing rate at the end of the reporting period. | N/A | N/A |
| Derivative financial instrument | 197 | 1 137 | 570 | Level 2 | Discounted cash flow. Future cash flows are estimated based on forward interest rates (from observable yield curves at the end of the reporting period) and contract interest rates, discounted at a rate that reflects the credit risk of the counterparty. | N/A | N/A |
| Trade and other payables (excluding VAT) | 632 688 | 373 941 | 677 221 | Level 3 | Expected settlement value. | N/A | N/A |
| Short term loans | 101 229 | 331 992 | 522 311 | Level 2 | Amortised cost plus accrued interest. | N/A | N/A |

The abovementioned measurements are all recurring in nature. There have been no transfers between levels in the current and preceding periods. The above table is unaudited.

Abridged statement of changes in equity

for the six months ended 31 August 2013

| | Share capital R'000 | Share premium R'000 | Treasury shares R'000 | Share based payment reserve R'000 |
|---|---------------------------|---------------------------|-----------------------------|--|
| Balance as at 1 March 2012 (audited) | 1 934 | 865 942 | (12 891) | 189 534 |
| Issue of ordinary shares – Paxus acquisition | 325 | 366 015 | | |
| Capitalisation of transaction costs – Paxus acquisition | | (5 128) | | |
| Issue of ordinary shares under employee share option plan | 36 | 384 | | |
| Dividend distributions | | | | |
| Recognition of BBBEE and staff share-based payments | | | | 36 550 |
| Share options exercised during the year | | | | (42 170) |
| Share options cash settled | | | | |
| Total comprehensive income for the year | | | | |
| Other comprehensive income/(loss) for the year | | | | |
| Balance as at 28 February 2013 (audited) | 2 295 | 1 227 213 | (12 891) | 183 914 |
| Issue of ordinary shares under employee share option plan | 4 | 5 270 | | |
| Recognition of BBBEE and staff share-based payments | | | | 115 098 |
| Share options exercised during the year | | | | (40 884) |
| Share options cash settled | | | | |
| Acquisition of minority interest | | | | |
| Total comprehensive income for the period | | | | |
| Other comprehensive income/(loss) for the period | | | | |
| Balance as at 31 August 2013 (unaudited) | 2 299 | 1 232 483 | (12 891) | 258 128 |

| Foreign currency translation reserve R'000 | Cash flow hedging reserve R'000 | Retained earnings R'000 | Attributable to equity holders of the parent R'000 | Non- controlling interest R'000 | BEE shareholders' interest R'000 | Total R'000 |
|--|--|-------------------------------|---|--|---|----------------|
| (1 587) | (955) | 396 787 | 1 438 764 | 1 302 | 921 | 1 440 987 |
| | | | 366 340 | | | 366 340 |
| | | | (5 128) | | | (5 128) |
| | | | 420 | | | 420 |
| | | (108 702) | (108 702) | | | (108 702) |
| | | | 36 550 | | | 36 550 |
| | | 42 170 | - | | | - |
| | | (12 320) | (12 320) | | | (12 320) |
| | | 175 011 | 175 011 | | | 175 011 |
| (2 668) | 385 | | (2 283) | 4 786 | | 2 503 |
| (4 255) | (570) | 492 946 | 1 888 652 | 6 088 | 921 | 1 895 661 |
| | | | 5 274 | | | 5 274 |
| | | | 115 098 | | | 115 098 |
| | | 40 884 | - | | | - |
| | | (40 884) | (40 884) | | | (40 884) |
| | | (33 003) | (33 003) | (6 340) | | (39 343) |
| | | 20 332 | 20 332 | | | 20 332 |
| 10 723 | 373 | (5 540) | 5 556 | (2 131) | | 3 425 |
| 6 468 | (197) | 474 735 | 1 961 025 | (2 383) | 921 | 1 959 563 |

Abridged segment report (unaudited)

for the six months ended 31 August 2013

| | Revenue | | | Internal revenue | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 |
| Staffing | | | | | | |
| Blue collar | 2 906 186 | 2 598 063 | 5 501 998 | 6 221 | 15 167 | 21 419 |
| White collar* | 670 647 | 691 572 | 1 377 417 | 5 290 | 1 228 | 4 386 |
| Independent contracting | 1 949 030 | 620 470 | 1 501 570 | - | - | - |
| BPO, Training and Financial Services | 138 762 | 108 368 | 220 389 | 7 917 | 20 275 | 38 962 |
| Emergent business | 6 497 | 4 050 | 13 106 | 4 | - | 863 |
| Sub total | 5 671 122 | 4 022 523 | 8 614 480 | 19 432 | 36 670 | 65 630 |
| Group central | | | | | | |
| Central costs | (48) | - | 2 362 | - | - | - |
| Shared services | - | - | - | - | - | - |
| Total | 5 671 074 | 4 022 523 | 8 616 842 | 19 432 | 36 670 | 65 630 |
| Geographic segment report | | | | | | |
| Rest of world | 1 650 987 | 154 464 | 652 332 | - | - | - |
| South Africa** | 4 020 087 | 3 868 059 | 7 964 510 | 19 432 | 36 670 | 65 630 |
| Total | 5 671 074 | 4 022 523 | 8 616 842 | 19 432 | 36 670 | 65 630 |

Normalised EBITDA excluding share based payments, lease smoothing and transaction costs - Contribution % to

| | Group Normalised EBITDA | | | Net asset values | | |
|---|-------------------------|------------------|------------------|----------------------|----------------------|----------------------|
| | Aug 2013 % | Aug 2012 % | Feb 2013 % | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 |
| Staffing | | | | | | |
| Blue collar | 57.0% | 62.4% | 69.0% | 998 668 | 1 570 176 | 1 639 022 |
| White collar* | 12.8% | 7.8% | 10.1% | 316 841 | (212 304) | (103 698) |
| Independent contracting | 34.1% | 29.9% | 27.0% | 1 035 753 | 199 809 | 573 305 |
| BPO, Training and Financial Services | 11.6% | 15.0% | 13.8% | 236 990 | 246 031 | 212 132 |
| Emergent business | (4.9%) | (4.9%) | (3.9%) | 15 411 | 4 151 | 4 341 |
| Sub total | 110.6% | 110.2% | 116.0% | 2 603 663 | 1 807 863 | 2 325 102 |
| Group central | | | | | | |
| Central costs | (8.6%) | (9.4%) | (12.7%) | (642 186) | (298 516) | (407 445) |
| Shared services | (2.0%) | (0.8%) | (3.3%) | (1 915) | (10 868) | (21 996) |
| Total | 100% | 100% | 100% | 1 959 562 | 1 498 479 | 1 895 661 |
| Geographic segment report | | | | | | |
| Rest of world | 20.6% | 2.7% | 8.1% | 434 952 | 72 444 | 492 016 |
| South Africa** | 79.4% | 97.3% | 91.9% | 1 524 610 | 1 426 035 | 1 403 645 |
| Total | 100.0% | 100.0% | 100.0% | 1 959 562 | 1 498 479 | 1 895 661 |

| | Interest income | | | Interest expense | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 |
| Staffing | | | | | | |
| Blue collar | 12 195 | 5 394 | 13 524 | (16 812) | (41 511) | (18 768) |
| White collar* | 28 263 | 5 408 | 15 812 | (44 186) | 8 578 | (52 542) |
| Independent contracting | 4 569 | 1 782 | 4 769 | (8 251) | - | (1 630) |
| BPO, Training and Financial Services | 6 493 | 4 749 | 10 297 | (430) | (819) | (1 294) |
| Emergent business | 7 | 11 | 14 | (2 671) | (1 511) | (3 427) |
| Sub total | 51 527 | 17 344 | 44 416 | (72 350) | (35 263) | (77 661) |
| Group central | | | | | | |
| Central costs | (47 442) | (16 090) | (42 093) | 34 006 | 5 349 | 21 363 |
| Shared services | 994 | 375 | 567 | (3 043) | - | (3 193) |
| Total | 5 079 | 1 629 | 2 890 | (41 387) | (29 914) | (59 491) |
| Geographic segment report | | | | | | |
| Rest of world | 1 649 | 7 | 11 | (4 198) | 2 | 2 151 |
| South Africa** | 3 429 | 1 622 | 2 879 | (37 189) | (29 916) | (61 642) |
| Total | 5 079 | 1 629 | 2 890 | (41 387) | (29 914) | (59 491) |

* IT contracting has been split out from White collar.

** All costs associated with group central have been allocated to the South African segment.

| Operating profit | | | Normalised EBITDA excluding share based payments, lease smoothing and Paracon transaction costs | | | Normalised EBITDA margin excluding share based payments, lease smoothing and transaction costs | | |
|----------------------|----------------------|----------------------|---|----------------------|----------------------|--|------------------|------------------|
| Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 % | Aug 2012 % | Feb 2013 % |
| 123 079 | 103 947 | 253 423 | 140 750 | 122 497 | 291 744 | 4,8% | 4,7% | 5,3% |
| 18 195 | 7 287 | 18 713 | 24 771 | 15 306 | 42 526 | 4,7% | 2,2% | 3,1% |
| 69 003 | 49 195 | 95 014 | 91 433 | 58 519 | 114 056 | 4,3% | 9,4% | 7,6% |
| 21 916 | 17 232 | 34 385 | 28 685 | 29 496 | 58 405 | 20,7% | 27,2% | 26,5% |
| (13 336) | (10 307) | (17 996) | (12 215) | (9 620) | (16 605) | 0,0% | 0,0% | 0,0% |
| 218 857 | 167 354 | 383 539 | 273 424 | 216 198 | 490 127 | 4,8% | 5,4% | 5,7% |
| (137 235) | (25 167) | (81 775) | (21 274) | (18 493) | (53 638) | - | - | - |
| (4 799) | (2 345) | (15 790) | (5 048) | (1 496) | (13 947) | - | - | - |
| 76 823 | 139 842 | 285 974 | 247 102 | 196 209 | 422 541 | 4,4% | 4,9% | 4,9% |
| 38 582 | 2 612 | 26 461 | 50 974 | 5 308 | 34 328 | 8,9% | 3,4% | 7,7% |
| 38 241 | 137 230 | 259 513 | 196 128 | 190 901 | 388 213 | 4,9% | 4,9% | 4,9% |
| 76 823 | 139 842 | 285 974 | 247 102 | 196 209 | 422 541 | 4,4% | 4,9% | 4,9% |

| Asset carrying value | | | Liability carrying value | | | Depreciation and amortisation | | |
|----------------------|----------------------|----------------------|--------------------------|----------------------|----------------------|-------------------------------|----------------------|----------------------|
| Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 |
| 1 576 049 | 1 912 295 | 2 212 887 | 577 381 | 342 119 | 573 865 | 9 909 | 9 687 | 20 279 |
| 532 520 | 416 686 | 369 146 | 215 680 | 628 990 | 472 844 | 10 510 | 10 905 | 23 585 |
| 1 637 384 | 373 669 | 1 255 254 | 601 630 | 173 860 | 681 949 | 21 181 | 9 324 | 19 042 |
| 254 611 | 266 206 | 240 479 | 17 621 | 20 175 | 28 347 | 5 201 | 9 815 | 19 496 |
| 19 155 | 6 820 | 8 308 | 3 744 | 2 669 | 3 967 | 505 | 50 | 76 |
| 4 019 719 | 2 975 676 | 4 086 074 | 1 416 056 | 1 167 813 | 1 760 972 | 47 306 | 39 781 | 82 478 |
| 51 513 | 6 579 | 20 136 | 693 699 | 305 095 | 427 581 | 751 | 535 | 1 473 |
| 36 029 | 19 952 | 21 686 | 37 943 | 30 820 | 43 682 | - | - | - |
| 4 107 261 | 3 002 207 | 4 127 896 | 2 147 698 | 1 503 728 | 2 232 235 | 48 057 | 40 316 | 83 951 |
| 1 113 311 | 104 190 | 1 117 970 | 678 358 | 31 746 | 625 953 | 14 212 | 2 695 | 6 435 |
| 2 993 950 | 2 898 017 | 3 009 926 | 1 469 340 | 1 471 982 | 1 606 282 | 33 845 | 37 621 | 77 516 |
| 4 107 261 | 3 002 207 | 4 127 896 | 2 147 698 | 1 503 728 | 2 232 235 | 48 057 | 40 316 | 83 951 |

| Taxation expense/(income) | | | Additions to Property and Equipment | | | Tangible assets | | |
|---------------------------|----------------------|----------------------|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 | Aug 2013 R'000 | Aug 2012 R'000 | Feb 2013 R'000 |
| 13 363 | 7 375 | 23 521 | 6 484 | 6 738 | 13 499 | 33 726 | 27 796 | 30 723 |
| 13 789 | (1 523) | 2 158 | 3 281 | 1 335 | 1 636 | 10 699 | 10 837 | 9 270 |
| 16 562 | 13 138 | 19 817 | 1 453 | 208 | 2 275 | 8 222 | 4 488 | 9 772 |
| 848 | 684 | (1 511) | 649 | 1 575 | 2 772 | 5 493 | 6 646 | 6 331 |
| (4 164) | (3 593) | 184 | 2 620 | 93 | 103 | 2 502 | 112 | 96 |
| 40 398 | 16 081 | 44 169 | 14 487 | 9 949 | 20 285 | 60 642 | 49 879 | 56 192 |
| (952) | (13) | (261) | 1 439 | 26 | 3 781 | 3 970 | 466 | 3 283 |
| (3 963) | 2 346 | 9 161 | 3 422 | 1 616 | 2 352 | 7 182 | 7 771 | 5 901 |
| 35 483 | 18 414 | 53 069 | 19 348 | 11 591 | 26 418 | 71 794 | 58 116 | 65 376 |
| 4 645 | 233 | 983 | 2 189 | 3 259 | 6 632 | 13 529 | 9 407 | 12 742 |
| 30 838 | 18 181 | 52 086 | 17 159 | 8 332 | 19 786 | 58 265 | 48 709 | 52 634 |
| 35 483 | 18 414 | 53 069 | 19 348 | 11 591 | 26 418 | 71 794 | 58 116 | 65 376 |

Corporate information

Adcorp Holdings Limited

("Adcorp" or "Adcorp Group" or "the Group")

Registration number 1974/001804/06

Share code: ADR

ISIN number: ZAE000000139

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Non-executive directors

GP Dingaan, MR Ramaite, NS Ndhlazi

Independent non-executive directors

MJN Njeke (*Chairman*), ME Mthunzi, TDA Ross, SN Mabaso-Koyana, M Spicer

Alternate non-executive directors

C Maswanganyi, L Mojela

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