



UNAUDITED GROUP INTERIM RESULTS

FOR THE PERIOD ENDED 30 JUNE 2006

SALIENT FEATURES

- Headline earnings up by 28%
- Headline earnings per share up by 24%
- Cash conversion ratio 82%

- Debtors days down by three days to 30 days
- Interim dividend of 42 cents per share up 20%
- Operating margin 4,7%

INCOME STATEMENT

Unaudiled Total operations Unaudiled Total operations Unaudiled Operations Unaudile	Unaudited	
Total Continued Discontinued	Unaudited	
Cost of soles (918 330) (898 052) (17 278 GROSS PROFIT 355 350 316 941 38 400 Other income 4 044 4 022 22 Administratifive expenses (113 348) (97 639) (15 709 Marketing and selling expenses (152 829) (136 639) (17 109 Other operating expenses (33 716) (29 543) (4 173 OPERAINS PROFIT 59 501 58 142 139 Interest poid (2087) (2 086) (1 17 108) Shore of profits from associates insported of property and equipment (19 (36) 17 Loss Oynott on sole of property and equipment (19) (36) 17 Loss of allopacid of operations and subsidiaries (20 602) - (20 602) PROFIT BEFORE TAXATION 41 067 58 782 (17 715	30 June 2005 R'000	Audited 12 months 31 December 2005 R'000
A 044	1 102 668 (778 341)	2 359 652 (1 648 528)
Interest praceived interest processor (2087) (2086) (1) Share of profits from associates (2087) (2086) (1) Share of profits from associates (2087) (2086) (1) Importment of goodwill (2087) (20	(107 415) (140 037)	711 124 18 178 (238 923) (298 052) (75 920)
Lois on disposal of operations and substitution (20 602) - (20 602) record (20 602) - (20 602) (20 602	(2 765)	116 407 2 587 (4 026) 3 294 (19 112)
PROFIT BEFORE TAXATION 41 067 58 782 (17 715	201	3 322
	53 564	102 139 (35 010)
PROFIT FOR THE YEAR 24 011 43 144 (19 133	36 806	67 129
Attributable to: 24 910 44 043 (19 133 Minority shareholders Winority shareholders (899) (899) - BEE shareholders - - -	35 758 196 852	65 185 1 012 932
PROFIT FOR THE YEAR 24 011 43 144 (19 133	36 806	67 129
EARNINGS PER SHARE 58,3 103,0 (44,7) Bosic (cents) 58,3 103,0 (44,7) Distribution to SHAREHOLDERS 57,3 101,3 (44,0)		156,2 154,8
Interim dividend (cents) 42 Final dividend (cents) in respect of	35	35
prior year 105 RECONCILIATION OF HEADLINE	80	80
RECONTUDITION OF REQUIRE EARNINGS PORT for the year Importment of goodwill Importment of goodwill Minority shareholders' share in interest 899 BE share of super portis Loss/(porti) on sale of property and equipment 19	36 806 - (196) (852)	67 129 19 112 (1 012) (932)
Loss on disposal of operations and subsidiaries 20 602	(==,	333
SUDSICIONES 20 002 HEADLINE EARNINGS 45 531	35 557	81 420
HEADLINE EARNINGS PER SHARE		
Basic (cents) 106,5 Diluted (cents) 104,8	86,0 83,9	195,1 193,4
Weighted average shares - 000's 42 757 Diluted weighted average shares - 000's 43 441	41 327	41 730

ABRIDGED STATEMENT OF CHANGES IN EQUITY

R'000 R'000

1 211 923 1 018 415

1 044 881

1 211 923

4 5 1 3

861 820

SEGMENT REPORT

Central costs

Flexible staffing

- continued

Share Shar	Balance as at 30 June 2006	1 074	52 693	(1 463)	4 792	179 629	1 480	77	238 282
Share Shar	Profit for the six months to June 2006	-	-	-	-	24 011	-	-	24 01 1
Includitied Share Report of Pressure Pressu	Minority shareholders' share of profits	-	-	-	-	899	(899)	-	-
Modulation Shore Very 100 modes Shore Very 100 modes Treasure Shore Very 100 modes Quantity 100 modes Companies Shore Shore Shore Shore Very 100 modes Companies Shore Sho		-	-	-	-	(44 404)			(44 404)
Share Shar	Share-based payments	-	-	-	1 971	-	-	-	1 971
Share Share Share Treasury Share Share Treasury Share	Treasury shares sold	-	-	664	-	(145)	-	-	519
Share Share Teasury poyments Accumulated shareholders' shareholders' capital premium shares reserve profit interest interest Total Unaudited P.000 P.0	Shares issued	9	4 014	-	-	-	-	-	4 023
Share Share Treasury payments Accumulated shareholders' shareholders' capital premium shares reserve profit interest interest Total	Balance as at 31 December 2005	1 065	48 679	(2 127)	2 821	199 268	2 379	77	252 162
	Unaudited	capital	premium	shares	payments reserve	profit	shareholders' interest	shareholders' interest	
	for the six months ended 30 June 2006								

R'000 R'000

(14 265)

69 337

54 180

55 072

(12 374)

58 818

47 507

5.7

5,2

5,5

BALANCE SHEET

Cu

COMMENTS

	Unaudited	Unaudited	Audited
	30 June 2006	30 June 2005	31 December 2005
	R'000	R'000	R'000
ETS	K 000	11 000	11 000
n-current assets	105 098	127 396	119 723
roperty and equipment	27 579	50 039	34 667
Goodwill	29 592	47 971	42 015
ntangible assets	21 853	3 140	13 708
ovestment in associates Other non-current receivables	1 852 3 567	5 905	4 092
referred taxation	15 655	20 341	25 241
ssets classified as held for sale	5 000	-	20241
rent assets	488 202	395 551	438 307
rade and other receivables	327 884	289 291	354 562
axation prepaid	8 103	6 143	8 302
ank balance, cash and deposits	109 881	100 117	75 443
ssets classified as held for sale	42 334	-	_
	593 300	522 947	558 030
JITY AND LIABILITIES			
oital and reserves	238 282	250 419	252 162
hare capital	1 074	1.043	1 065
hare premium	52 693	39 115	48 679
easury shares	(1 463)	(3 379)	(2 127)
hare-based payments reserve	4 792	2 122	2 821
ccumulated profits finority shareholders' interest	179 629 1 480	209 543 1 218	199 268 2 379
EE shareholders' interest	77	757	77
n-current liabilities	8 462	2 532	7 318
Ion-interest-bearing non-current			
abilities	5 531	2 532	5 541
eferred tax	2 931	-	1 777
rent liabilities	346 556	269 996	298 550
n-interest-bearing current			
ilities	221 269	201 231	241 837
rade and other payables	142 498	175 135	169 513
mounts due to vendor	787	2 500	2 187
rovisions exation	36 133 6 001	21 563 2 033	58 523 11 614
axarion labilities classified as held for sale	35 850	2 000	11014
rest-bearing current liabilities	125 287	68 765	56 713
Current portion of interest-			
earing non-current liabilities	-	67	-
ank overdraft	125 287	68 698	56 713
AL EQUITY AND LIABILITIES	593 300	522 947	558 030
mber of ordinary shares in			
e - 000's	43 005	41 704	42 103
t asset value per share – cents	554	600	599

ARRIDGED CASH FLOW STATEMENT

R'000

94 989

127 089

80 251

R'000

632 5 918

4 270

R'000

5 578

4 243

R'000

6 039

4 207

6 168 687

R'000

4 322

5 192 866

R'000

158 250

157 627

117 083

315 877

	Unaudited	Unaudited	Audited
	30 June	30 June	31 December
	2006	2005	2005
	R'000	R'000	R'000
OPERATING ACTIVITIES Cash generated by operations before working capital changes Increase in working capital	69 463	61 743	134 814
	(20 715)	(8 393)	(42 097)
Cash generated by operations	48 748	53 350	92 717
Net Interest paid	(92)	(1 105)	(1 277)
Taxation paid	(21 658)	(13 363)	(26 210)
Net dividend paid	(43 340)	(2 330)	(46 996)
Cash (utilised)/retained by operations	(16 342)	36 552	18 234
Cash flows from investing activities	(22 327)	(9 493)	(12 222)
Cash flows from financing activities	4 533	5 704	14 062
Net (decrease)/increase in cash and cash equivalents Net cash and cash equivalents at the beginning of the period	(34 136) 18 730	32 763 (1 344)	20 074
Net cash and cash equivalents at the end of the period	(15 406)	31 419	18 730

two key financial imperatives namely, margin management and cash generation. With regard to manyin management, whilst individual suisidady company operating margins generally improved for the painoid under tevilex. The average 4.7% margin for the group wate manying that the property of the property

SOURCE AND THE MEDICAL THE MED

Given the continued positive cash generation ability of the Group, the Board has declared a dividend of 42 cents per share for the interim period (2005: 35 cents) some 20% up on the prior interim dividend.

Intel evoluty besign in the dead of nutrition oppose and consignified not speciation(9). Perminent nation in this way. The Group will be far noise focused, will have a priese renorgament facture, will achieve greater enrogament facture, will achieve greater intelligence of the second priese and the second priese of the sec

FINANCIAL OVERVIEW

In will start percol dat year. Operating posit from the core staffing operations increased by 17.5% year-on-year, whilst earnings from non-core, non-staffing operations decreased by 26.5%. Central cost increased by 15.5% tags, of the result of the Group no longer receiving rental central cost properation of the participation without way of or in the latter half or 2006. Earling this impact of head office sentral, other central cost increased by a bactor of 5.8%.

R&5.5 million (2005: R35.6 million).

Net cath utilised for the period ormunited to R34.1 million which resulted in net group borrowings of R15.6 million of later poying the final dividend in April 2005 in respect of the 2005 financial year of R85.8 million rinducing SIC1. The resulted in a gearing level of .5.5% which is well within the Group's target image of 15%. The resulted in a gearing level of .5.5% which is well within the Group's target image of 15%. The effective for order 6.2 mS, within the self-celle for an order 6.2 mS, within the side of the Company of 15%. The resulted of the dividend of R5.6 million as well as the learnesthip for reduction totaling R7 million.

Shares in issue increased by 1,301 million as a result of the exercise of staff share options. OUTLOOK

e growth trend of the interim period is expected to continue for the remainder of the

FD Burd Group Financial Director RL Pike Chief Executive Officer

DECLARATION OF DIVIDENU Million is hereby given that an interim dividend of 42 cents per share (2005: 35 cents per share) was declared on 16 August 2006 populate to shareholders recorded in the register of the company of the close of business on the record date appearing below. The salient dates pertaining to the interim dividend are as follows: Friday, 6 October 2006 Last day to trade cum interim dividend

First day to trade exinterim dividend Monday, 9 October 2006 Record date Friday, 18 October 2006
Payment date Monday, 16 October 2006
No share certificates may be dematerialised or rematerialised between Monday, 9 October 2006
and Friday, 19 October 2006, both days inclusive.

Executive directors RL Pike, HW Barenblatt, C Bornela, FD Burd, M Liphosa, RB McGregor, PC Swart

Dr F van Zyl Slabbert, SO Shonhiwa, F Khany GM Negota, S Sebotsa Alternate directors TEM Ratshitanaa

Company secretary Transfer secretaries Linked Market Services (Pty) Limited, 11 Diagonal Street, Johannesburg, 2001

Deloitte & Touche Sponsor Services (Pty) Limited

4,5 2,4 100,0 59 501

R'000 R'000

114 118

553 079

291 762 184 662

118 438

2006

(24,0) 116,6

91,1

92.6

(23,5) 111,5 269 254 283 825

90,1 169 707