

# Unaudited Group Interim Results for the Period ended 30 June 2005

# Leaders in human capital management and marketing advisory services

## Salient features

- Earnings per share up by 28%
- Operating profit up by 30%
- Cash conversion ratio 100%

- Debtors days down by 2 days
- Interim dividend of 35 cents per share up 40%
- Operating profit margin up to 4,9%

### **INCOME STATEMENT**

for the six months ended 30 June 2005 restated for the adoption of IFRS					
	Unaudited	Restated for IFRS	Restated for IFRS		
	30 June		31 December		
	2005	2004	2004		
	R'000	R'000	R'000		
TURNOVER Cost of sales	1 102 668 (778 861)	933 780 (653 143)	2 005 659 (1 398 519)		
GROSS PROFIT	323 807	280 637	607 140		
Other income	8 995	9 311	25 532		
OPERATING EXPENSES	(271 058)	(241 060)	(529 036)		
Administrative expenses	(99 100)	(93 146)	(197 544)		
Marketing and selling expenses	(140 037)	(118 859)	(254 877)		
Other operating expenses	(31 921)	(29 055)	(76 615)		
OPERATING PROFIT BEFORE NON-CASH					
ITEMS AND SALE OF ASSETS	61 744	48 888	103 636		
Lease rental timing adjustments	(285)	(777)	(1 254)		
IFRS share-based payments Depreciation	(707) (7 323)	(263) (6 393)	(1 023) (13 382)		
Profit/(loss) on sale of property	(7 323)	(0 393)	(10 002)		
and equipment	201	(109)	(94)		
OPERATING PROFIT	53 630	41 346	87 883		
Interest received - banks	8 260	8 836	18 155		
- fair value					
adjustments	-	-	82		
Interest paid - banks	(9 365)	(11 017)	(20 604)		
Share of profits from associates	1 719	1 883	2 222		
Impairment of investment and property	_	_	(1 224)		
Profit/(loss) on disposal of			(1 224)		
operations and subsidiaries	-	59	(5 829)		
PROFIT BEFORE TAXATION	54 244	41 107	80 685		
Taxation - current	(16 901)	(11 712)	(19 792)		
PROFIT AFTER TAXATION	37 343	29 395	60 893		
Minority shareholders'	(10()	(F00)	(000)		
share of profits BEE share of super profits	(196) (852)	(509) (1 400)	(898) (2 274)		
	(002)	(1 400)	(2.2/4)		
PROFIT ATTRIBUTABLE TO ORDINARY SHAREHOLDERS	36 295	27 486	57 721		
RECONCILIATION OF HEADLINE EARNIN	GS				
Profit attributable to ordinary	24.00	07.40/	57.701		
shareholders Impairment of investment	36 295	27 486	57 721		
and property	_	_	1 224		
(Profit)/loss on sale of property			1 22-		
and equipment	(143)	76	66		
(Profit)/loss on disposal of		(50)	5.000		
operations and subsidiaries	2/ 150	(59)	5 829		
HEADLINE EARNINGS	36 152	27 503	64 840		
Earnings per share - cents	87,8	68,7	143,2		
Headline earnings per share - cents	87,5 85,7	68,7 68,5	160,9 141,8		
Diluted earnings per share - cents Diluted headline earnings	00,7	00,0	141,0		
per share - cents	85,3	68,5	159,3		
Distribution to shareholders	· · · · · · · · · · · · · · · · · · ·				
- interim prior year capital					
distribution - cents		25	25		
	-				
- final prior year dividend - cents	-	-	80		
	- - 35	-			
- final prior year dividend - cents	35 41 327	40 035			

### **BALANCE SHEET**

	Unaudited 30 June	Restated for IFRS 30 June	Restated for IFRS 31 December
	2005 R'000	2004 R'000	2004 R'000
ASSETS			
Non-current assets	127 253	121 225	126 440
Property and equipment	50 039	44 990	49 502
Goodwill	45 703	47 725	44 815
Intangible assets Investment in associates	3 140 5 905	6 483	3 140 3 550
Other financial assets	2 268	2 268	2 268
Deferred taxation	20 198	19 759	23 165
Current assets	395 551	367 635	349 035
Trade receivables	248 940	216 391	230 881
Other receivables	40 351	23 152	27 332
Vendor for sale of business	-	89	-
Cash resources	100 117	121 616	84 001
Taxation prepaid	6 143	6 387	6 821
	522 804	488 860	475 475
EQUITY AND LIABILITIES			
Capital and reserves	248 981	175 570	206 721
Share capital	1 043	1 007	1 031
Share premium	39 115	34 805	34 694
Treasury shares	(3 379)	(4 454)	(4 205)
Share-based payments reserve	2 122	1 047	1 415
Accumulated profit	210 080	143 165	173 786
Minority shareholders' interest	1 218	927	1 367
BEE shareholders' interest	757	1 585	2 459
Non-current liabilities			
Non-current interest-bearing liabilities	2 532	640	2 025
Current liabilities	269 316	310 138	262 903
Current non-interest-bearing	207 010	010 100	202 700
iabilities	200 551	203 251	177 535
Current non-interest-bearing			
liabilities	175 135	170 525	149 660
Shareholders for capital			
distribution	-	21 942	-
Amounts due to vendor	2 500		3 500
Provisions	20 883	9 789	22 330 2 045
Taxation	2 033	995	
nterest-bearing current liabilities	68 765	106 887	85 368
Current portion of interest- bearing non-current liabilities	67	66	23
Bank overdraft	68 698	106 821	85 345
TOTAL EQUITY AND LIABILITIES	522 804	488 860	475 475
Number of ordinary	V22 004	-30 000	4/04/0
shares in issue	41 704	40 369	41 258
Net asset value per share	597	435	501

## **SEGMENT REPORT**

earnings calculation

for the six months ended 30 June 2005 restated for the adoption of IFRS

42 373

40 130

	Turnover		Operating profit margin		ofit	Contribution to group operating profit		Net asset value		
	2005 R'000	2004 R'000	2005 R'000	2004 R'000	2005 %	2004	2005 %	2004 %	2005 R'000	2004 R'000
Central costs Permanent recruitment Flexible staffing Corporate communications	4 513 156 595 861 820 32 810	2 276 119 351 703 418 65 316	(8 511) 11 361 48 178 (4 130)	(6 745) 9 717 29 560 3 725	7,3 5,6 (12,6)	- 8,1 4,2 5,7	(15,9) 21,2 89,8 (7,7)	(16,4) 23,5 71,5 9,1	83 211 25 806 130 362 1 228	59 878 13 325 86 127 7 115
Research	46 930	43 419	6 732	5 089	14,3	11,7	12,6	12,3	8 374	9 125
TOTAL	1 102 668	933 780	53 630	41 346	4,9	4,4	100,0	100,0	248 981	175 570

## STATEMENT OF CHANGES IN EQUITY

for the six months ended 30 June 2005 restated for the $\alpha$	Share capital R'000	Share premium R'000	Treasury shares R'000	Accumulated profit R'000	Share-based payments reserve R'000	Total R'000
Balance as at 31 December 2004 IFRS restatements to December 2004	1 031 -	34 694 -	(4 205) -	<b>188 446</b> (14 661)	- 1 415	<b>219 966</b> (13 246)
IFRS balance as at 31 December 2004 Shares issued	<b>1 031</b> 12	<b>34 694</b> 4 421	(4 205)	173 785 -	1 415	<b>206 720</b> 4 433
Nominal share-based payment value Treasury shares sold	- -	-	- 697		707 -	707 697
Capital distributions  Net profit for the six months to June 2005	-	-	129	- 36 295	-	129 36 295
Balance as at 30 June 2005	1 043	39 115	(3 379)	210 080	2 122	248 981

### ABRIDGED CASH FLOW STATEMENT

	Unaudited	Unaudited	Audited
	30 June	30 June	31 December
	2005	2004	2004
	R'000	R'000	R'000
CASH FLOWS FROM OPERATING ACTIVIT	IES		
Cash generated from operations	61 743	48 888	103 636
(Increase)/decrease in working capital	(8 393)	10 693	(14 810)
Cash generated by operating activities	53 350	59 581	88 826
Net interest paid	(1 105)	(2 181)	(2 449)
Taxation paid	(13 363)	(14 513)	(24 764)
Dividend/capital distribution paid	(2 330)	-	(31 964)
Net cash inflow (outflow) from			
operating activities	36 552	42 887	29 649
Cash flows from investing activities	(9 493)	(6 666)	(19 676)
Cash flows from financing activities	5 704	706	10 815
Net cash movement	32 763	36 927	20 788
Cash and cash equivalents at			
the beginning of the period	(1 344)	(22 132)	(22 132)
Cash and cash equivalents at	-	-	
the end of the period	31 419	14 795	(1 344)
·	•	•	

### FIRST TIME ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRS")

The group is reporting for the first time under the IFRS standard for the year ending 31 December 2005 and accordingly, comparative figures have been restated. The unaudited results for the half-year ended 30 June 2005 have been prepared in accordance with the group's accounting policies, which comply with International Financial Reporting Standards ("IFRS"). The disclosures required in terms of IFRS1 (First Time Adoption of International Financial Reporting Standards) concerning the transition from South African Statements of Generally Accepted Accounting Practice ("SA GAAP") and the requisite changes in accounting policies are set out below.

The following IFRS standards have impacted on group accounting policies and the disclosure of group results:

### IFRS2 - Share-based payment

The notional values of share-based payments are charged in the income statement and the reciprocal credit is shown as a "Share-based payments reserve" in the

### IFRS3 - Business combinations

Goodwill is no longer amortised over its expected useful life, but is tested for impairment on an annual basis and any impairment is charged in the income

### IAS16 - Property, plant and equipment The residual values and useful lives of major fixed assets have been assessed and

where applicable depreciation has been adjusted.

## IAS17 - Leases

In addition to the above changes, the accounting treatment of lease rentals has been modified to accord with the international interpretation of the requirements of IAS17, namely, escalations in operating lease rentals are no longer recognised in the periods they are actually incurred, but are now charged in the income statement on a straight-line basis over the term of the leases

Restated

Restated IFRS transition

### RECONCILIATION OF PREVIOUS SA GAAP TO IFRS

:	for IFRS 31 December 2004 R'000	for IFRS 30 June 2004 R'000	date 1 January 2004 R'000
BALANCE SHEET Changes in equity:			
Accumulated profit:			
As previously reported – SA GAAP Operating lease rental timing	188 446	159 507	133 406
adjustments Net effect of above adjustments	(5 200)	(4 723)	(3 945)
on deferred taxation	1 561	1 425	1 191
Restated accumulated			
profit – SA GAAP	184 807	156 209	130 652
Impairment of goodwill	(18 585)	(18 585)	(18 585)
Reversal of goodwill amortisation	4 134	1 967	-
Adjustment of fixed property residual values	4 845	4 621	4 396
Share-based payments	(1 415)	(1 047)	(392)
Restated accumulated profit - IFRS		143 165	116 071
Share-based payments reserve:			
As previously reported - SA GAAP	-	-	-
Charges against accumulated pro	fit 1 415	1 047	392
Restated share-based payments			
reserve - IFRS	1 415	1 047	392
INCOME STATEMENT  Net profit attributable to ordinary shareholders – as previously			
reported - SA GAAP	55 040	26 100	
Operating lease rental timing adjustments  Adjustment in respect of the	(1 254)	(777)	
above to taxation	375	234	
	54 161	25 557	_
Share-based payments charge Reversal of fixed property	(1 023)	(263)	
depreciation	449	225	
Reversal of goodwill amortisation	4 134	1 967	_
Restated net profit attributable to ordinary shareholders – IFRS	57 721	27 486	
			_

## **COMMENTS**

Following on the financial successes of the prior year, the Group continued to deliver a strong financial performance for the first six months of the 2005 financial year.

Operating profit increased by 29,7% to R53,6 million (2004: R41,3 million) compared to the prior year while earnings per share were 27,8% higher than the same period

The Group's primary focus on cash management and margin management contributed positively to the performance of the Group. In this regard, the operating margin of the Group increased from 4,4% in the comparative prior period to a level of 4,9% for the period under review while the conversion ratio of cash generated by operating activities to operating profit before goodwill of 100% was ahead of target levels. R53,4 million cash was generated by operating activities. Both the Permanent Recruitment and Flexible Staffing divisions recorded

outstanding results reflecting positive growth in the South African economy and specifically, high demand in the financial services, retail, telecommunications, engineering and public sectors as well as reaping the benefits of the Group's positioning as South Africa's leading staffing provider In addition, the Flexible Staffing division has also benefited from growth in the call

centre industry, the trend to outsourcing and growth in SETA administered The Marketing Research division also had an outstanding start to the year benefiting

from the growth in the South African economy, particularly in the retail and FMCG

The Corporate Communications division, which is a relatively minor contributor to overall Group profitability, had a difficult start to the year. Having reported a loss for the half of the year, the division is expected to return to profitability for the full year.

The positive trends experienced by the Group in the first six months of the financial year are expected to continue for the remainder of the year.

The Group is reporting under International Financial Reporting Standards ("IFRS") for the first time. A reconciliation between the figures previously reported under South African Statements of Generally Accepted Accounting Practice ("GAAP") and IFRS is tabled above.

Profit attributable to ordinary shareholders at R36,3 million increased by 32,1% compared with the first six months of last year largely as a result of an 18,1% increase in turnover coupled with a 0,5% increase in operating profit margin.

Net cash generated during the period 1 January to 30 June, 2005 amounted to R32,8 million with a two day reduction in debtors days contributing positively to cash flow. The shareholder dividend of 80 cents per share declared in March 2005 totalling R37 million (including STC) as well as the interim dividend of 35 cents per share in August 2005, will be paid in the second half of 2005.

Subsequent to 30 June, 2005 Adcorp sold its premises in Melville for a net price consideration of approximately R20 million in line with the Group policy to rent rather than own buildings. In addition Adcorp entered into an agreement giving rise to a R21 million commitment for the supply and installation of a new IT system in support of the Flexible Staffing businesses.

## DECLARATION OF INTERIM DIVIDEND

Notice is hereby given that an interim dividend of 35 cents per share (2004; capital distribution 25 cents per share) was declared on 17 August, 2005 payable to shareholders recorded in the register of the company at the close of business on the record date appearing below. The salient dates pertaining to the interim dividend

Last day to trade cum interim dividend First day to trade ex interim dividend Record date

Friday, 30 September Monday, 3 October Friday, 7 October Monday, 10 October

No share certificates may be dematerialised or rematerialised between Monday, 3 October and Friday, 7 October, 2005, both days inclusive

Dividend cheques will be posted and electronic payments made, where applicable, to certificated shareholders on the payment date. Dematerialised shareholders will have their account with Central Securities Depository Participant or broker credited on the payment date.

## ACCOUNTING POLICIES AND PRESENTATION

This report has been prepared in accordance with International Financial Reporting Standards. The transition date to IFRS was 1 January 2004 and the figures for the six months ended 30 June 2004 and 12 months ended 31 December 2004 have been restated accordingly.

**RL Pike** 

### By order of the board Dr F van Zyl Slabbert

Alternate directors

Company secretary

Transfer secretaries

Sponsor

Payment date

17 August 2005

Chief Executive Officer Group Financial Director

FD Burd

Executive directors RL Pike, HW Barenblatt, FD Burd, M Liphosa, RB McGregor, PC Swart Independent Dr F van Zyl Slabbert, SO Shonhiwa, C Bomela, F Khanyile, non-executive directors GM Negota, S Sebotsa

TEM Ratshitanga, SE Zungu Ultra Registrars (Pty) Limited, 11 Diagonal Street, Johannesburg, 2001 Deloitte & Touche Sponsor Services (Pty) Limited